CYbersecurity in the RAILway sector

D7.4 - Communication and Exploitation Plan - final version

Due date of deliverable: 09/2018

Leader of this Deliverable: EVOLEO

Dissemination Level: Public

Reviewed: UIC

<table>
<thead>
<tr>
<th>Document status</th>
<th>Description</th>
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<td>Revision</td>
<td>Date</td>
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<td>06/05/2017</td>
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Start date of project: 01/10/2016

Duration: 24 months
<table>
<thead>
<tr>
<th>Name</th>
<th>Company</th>
<th>Details of contribution</th>
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<tbody>
<tr>
<td>Magno Santos</td>
<td>EVOLEO</td>
<td>Overall Update of Deliverable in relation to D7.1</td>
</tr>
<tr>
<td>MH Bonneau</td>
<td>UIC</td>
<td>Review and update of the dissemination actions performed during the life of the project</td>
</tr>
<tr>
<td>Magno Santos</td>
<td>EVOLEO</td>
<td>Final Revision</td>
</tr>
<tr>
<td>and Pedro Ribeiro</td>
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EXECUTIVE SUMMARY

CYRAIL provides tailored specifications and recommendations for secure modern rail systems design and operation, creating innovation by bringing existing intelligent and secure techniques from other domains into the railway context, while researching improved detection techniques within an operational scenario.

A wide and effective dissemination of results is a strong component of the project and one of the overall goals to be achieved.

The objective of communication and exploitation activities is to make sure that the findings generated during the carrying out of the project will reach, in a timely and effective manner, the stakeholders who may benefit of those results and to maintain the viability of the project results.

CYRail aims at having a significant impact on enhancing the operational security level of the different rail segments and the robustness of the railway information, control and signalling sub-systems. In order to ensure that the project CYRail and its results and outcomes are effectively communicated to relevant stakeholders and used after the end of the project, the current deliverable will describe the dissemination and exploitation strategy whose main aim is allowing reaching a selected group of audiences consisting of:

- Infrastructure managers
- Public transport operators
- Rolling stock manufacturers
- Signalling manufacturers
- ICT integrating companies
- Scientific community
- Standardisation bodies
- Authorities, law enforcement agencies and EU decision-makers
- Passengers

In order to reach in the most effective way the audiences above and to maximise the impact of CYRAIL, several communication and dissemination channels will be described in detail:

- CYRAIL project website
- CYRAIL private workspace
- E-newsletters
- Conferences
- Information/ Promotional Products

The purpose of this document is to present the dissemination actions performed during the whole life of the project in detail, listing the activities.
TABLE OF CONTENTS

Executive Summary...........................................................................................................3
1. Introduction..................................................................................................................6
2. Terminology to be used in the document .................................................................7
3. Objectives....................................................................................................................8
4. Internal communication...............................................................................................9
   4.1 CYRAIL Private area..............................................................................................9
   4.2 CYRAIL Mailing list ............................................................................................10
   4.3 Documents/ Presentation storing and sharing platform ........................................10
5. External communication..............................................................................................11
   5.1 Project Target Groups............................................................................................11
      5.1.1 Identification of the targets groups .................................................................11
      5.1.2 Advisory board...............................................................................................11
      5.1.3 End-users: infrastructure managers and rail operators .................................12
      5.1.4 Standardisation bodies ...................................................................................12
      5.1.5 Authorities and EU decision-makers ...............................................................12
      5.1.6 Industry: Rail providers and ICT integrating companies ..............................12
      5.1.7 Scientific community .....................................................................................12
      5.1.8 Related EU projects .......................................................................................13
   5.2 Dissemination strategy for each target group .......................................................13
   5.3 Monitoring and Evaluation.....................................................................................15
   5.4 Communication activities.......................................................................................15
      5.4.1 Website ............................................................................................................16
      5.4.2 Brochure .........................................................................................................17
      5.4.1 Flyer ................................................................................................................17
      5.4.2 Press Releases ................................................................................................18
      5.4.3 e-Newsletters .................................................................................................19
      5.4.4 Scientific Events .............................................................................................20
      5.4.5 Non-project Non-scientific Events .................................................................21
      5.4.6 Final conference .............................................................................................23
      5.4.7 Recommendation Brochure ...........................................................................24
6. Dissemination rules......................................................................................................26
7. Exploitation of the results after the end of the project ..............................................27
   7.1 Survey among partners .........................................................................................27
   7.2 UIC exploitation activities ....................................................................................27
   7.3 EVOLEO exploitation activities .............................................................................30
   7.4 EUSKOIKER exploitation activities .......................................................................31
7.5 FORTISS exploitation activities ................................................................. 33
7.6 AIRBUS exploitation activities ................................................................. 35
7.7 ATSEC exploitation activities ................................................................. 37
7.8 Other Relevant network for the exploitation of the results ....................... 38
8. Conclusions .................................................................................................. 39
9. References .................................................................................................... 40
List of Figures .................................................................................................. 41
List of Tables .................................................................................................... 41
1. INTRODUCTION

The purpose of the Deliverable 7.4 is to present the dissemination and exploitation actions of the CYRAIL project.

The objective of the dissemination is to raise the awareness of the CYRAIL project as well as its outcome in order to make CYRAIL a successful project with sustainable output.

The communication and dissemination approach are implemented at two different levels:

• internal, and
• external communication.

The purpose of this document is to describe the dissemination channels used and the dissemination material produced. The dissemination report gives an overview of the various activities developed according the dissemination plan described in D7.1.

Each of the project partners was actively involved in the dissemination and exploitation activities.
2. TERMINOLOGY TO BE USED IN THE DOCUMENT

<table>
<thead>
<tr>
<th>Acronym</th>
<th>Meaning</th>
</tr>
</thead>
<tbody>
<tr>
<td>ANSSI</td>
<td>French Network and Information Security Agency</td>
</tr>
<tr>
<td>CEN</td>
<td>European Committee for Standardisation</td>
</tr>
<tr>
<td>CENELEC</td>
<td>European Committee for Electrotechnical Standardisation</td>
</tr>
<tr>
<td>CER</td>
<td>Community of European Railways</td>
</tr>
<tr>
<td>COLPOFER</td>
<td>Collaboration of railway police and security services</td>
</tr>
<tr>
<td>DG Move</td>
<td>Directorate-General for Mobility and Transport</td>
</tr>
<tr>
<td>EC</td>
<td>European Commission</td>
</tr>
<tr>
<td>EIM</td>
<td>European Rail Infrastructure Managers</td>
</tr>
<tr>
<td>ERA</td>
<td>European Railway Agency</td>
</tr>
<tr>
<td>ETSI</td>
<td>European Telecommunications Standards Institute</td>
</tr>
<tr>
<td>EU</td>
<td>European Union</td>
</tr>
<tr>
<td>EUROC</td>
<td>EUropean Rail Operating community Consortium</td>
</tr>
<tr>
<td>IPR</td>
<td>Intellectual Property Right</td>
</tr>
<tr>
<td>IM</td>
<td>Infrastructure Manager</td>
</tr>
<tr>
<td>PTFE</td>
<td>Spanish Railway Technology Platform</td>
</tr>
<tr>
<td>RAILPOL</td>
<td>European network of Railway Police Forces</td>
</tr>
<tr>
<td>UITP</td>
<td>International Association of Public Transport</td>
</tr>
<tr>
<td>X2Rail</td>
<td>Start-up activities for Advanced Signalling and Automation Systems</td>
</tr>
</tbody>
</table>
3. OBJECTIVES

CYRail aims to have a significant impact on enhancing the operational security level of the different rail segments and the robustness of the railway information, control and signalling sub-systems. To ensure that the CYRail project and its results and outcomes are effectively communicated to stakeholders, the objective is to implement a set of dissemination, communication and exploitation actions during and after the project, so as to maximise the impact of CYRail.

Dissemination and exploitation activities are key to the success of any project, especially to CYRail, as it aims at engaging multiple railway segments stakeholders, promoting knowledge exchange between interfaces and modes, thus maximising its benefit for the regional, national and international cooperation and collaboration.

Likewise, through the implementation of communication activities dedicated to messages and target audience, it will improve the visibility of the project.

Additionally, the exploitation of the outputs produced by the CYRail project will aim to maximise the commercial benefits resulting from them, contribute to create new market opportunities, and strengthen competitiveness and growth of companies. In a greater perspective, the exploitation of the results intellectual property will result in economic benefits for the railway network and public transportation.
4. INTERNAL COMMUNICATION

In order to ensure a smooth interaction and flow of information from the initial stage so that partners can share information, update activities and relevant documents in a timely manner, there are several communication platforms and project management tools that were used. The sections below address such tools that were used to ascertain effective communication between partners for the efficient implementation of the project activities.

4.1 CYRAIL PRIVATE AREA

The main objective of the CYRAIL private area, so-called “CYRAIL workspace” or “extranet”, is to facilitate communication among the consortium members, with the European Commission representatives but also with the members of the advisory board and the end-users.

The “CYRAIL workspace” is created in the UIC collaborative Tool “OVIDENTIA” which is an open source content management and collaborative platform based on a large community of users. This CYRAIL Workspace enables users:
- to share and store documents
- to organise meetings
- to manage directories and contacts
- to discuss special issues online

The key functions of this exchange platform are the following:
- manage users’ rights and profiles
- manage meeting schedules and associated documents
- enable users with the relevant rights to update information, upload and download files in real time
- manage the directories which constitute a contacts database inside and outside the project
- provide e-mail notification of news and events
- search on the various fields

The CYRAIL workspace is accessible at http://extranet.uic.org

Figure 1: CYRAIL private area – Identification page

This project has received funding from the European Union’s Horizon2020 research and innovation programme under grant agreement No730843
4.2 CYRAIL MAILING LIST

One mailing list for internal communications has been created for all members of the consortium. The name is: cyrail@cyrail.eu

4.3 DOCUMENTS/ PRESENTATION STORING AND SHARING PLATFORM

OneDrive is used to share Documents developed/ presented during the various events (meetings, conferences, workshops, etc.) along with the meeting minutes so that all team members can easily access and update them.
5. EXTERNAL COMMUNICATION

5.1 PROJECT TARGET GROUPS

5.1.1 Identification of the targets groups

Fundamental aspect of an effective dissemination strategy is the definition of the target group(s) to which the dissemination/communication activities have to be tailored.

The CYRAIL consortium has identified the main stakeholders them according to seven categories:

- Infrastructure managers and Public transport operators
- Rail manufacturers: Rolling stock and signalling
- ICT integrating companies
- Scientific community
- Standardisation bodies
- Authorities and EU decision-makers
- Public

The relevant stakeholders which are of particular interest to the project have been identified based on the requirements of the work packages. Their involvement was organised in a bidirectional way: the dissemination of project results as well as the discussion of requirements, boundaries and lessons learned and the exchange of experiences.

5.1.2 Advisory board

The CYRAIL Advisory Board brings together security experts from rail sector, rail industry, research centre and national authority.

The main task of the Advisory Board was to advise CYRAIL project consortium, review and give feedback to the project progress, reflected mainly in the deliverables, in order to ensure their relevance and excellence.

The composition of the advisory is settled although still open to new members, being composed by 1 representative of each organisation:

**Rail sector organisation (IM and RU)**
- EUROC (represented by IP)
- ADIF
- DB AG
- NetworkRAIL
- SNCF

**Rolling stock and signalling manufacturers**
- THALES
- ALSTOM

This project has received funding from the European Union’s Horizon2020 research and innovation programme under grant agreement No730843
Research centres
- RAILENIUM (represented by IFSTTAR)

National authority
- ANSSI: French Network and Information Security Agency

5.1.3 End-users: infrastructure managers and rail operators
UIC currently gathers 200 members on all 5 continents, among them railways, rail operators, infrastructure managers, etc.

The End-users were easily accessible through the UIC channel and its specialised Forums, Platforms and Working Groups:
- The UIC Security Platform brings together the railway security experts, is in partnership with police forces and is structured with Steering Committee, working groups, annual session to take stock of work and decide on future direction. COLPOFER (UIC special group), Railpol, CER, EIM and UITP are represented in the UIC steering committee
- The UIC Rail system forum composed of rail infrastructure managers addresses all the decisive issues in railway technology operations and their interfaces as a coherent whole. Control, Command, Signalling and Operations is one of main areas of activity within the UIC Rail System Department (RSD)

Regarding public transport, UITP (International Union of public transport) was regularly informed through its Security commission which meets twice a year.

5.1.4 Standardisation bodies
- National standardisation bodies
- CEN/CENELEC
- ETSI

5.1.5 Authorities and EU decision-makers
- National authorities: They will be addressed by the member of the consortium at national level
- European Commission: DG Move, ERA, ENISA

5.1.6 Industry: Rail providers and ICT integrating companies
- Shift2Rail
- UNIFE
- Alstom
- Thales

5.1.7 Scientific community
Research and academic organisations, scientific journals.
5.1.8 Related EU projects

Interfaces with EU related projects were identified and developed with the objective of creating synergies and avoid duplication of work.

X2Rail-1
A Collaboration Agreement has been signed with X2Rail-1 Start-up activities for Advanced Signalling and Automation Systems.

SAFERtec, H2020, 2017-2020
SAFERtec proposes a flexible and efficient assurance framework for security and trustworthiness of Connected Vehicles and Vehicle-to-X (V2X) communications aiming at improving the cyber-physical security ecosystem of connected vehicles in Europe. The project aims at delivering innovative techniques, development methods and testing models for efficient assurance of security, safety and data privacy of ICT related Connected Vehicle and V2X systems, with increased connectivity of automotive ICT systems, consumer electronics technologies and telematics applications, services and integration with 3rd party components and applications. The cornerstone of SAFERtec is to make assurance of security, safety and privacy aspects for Connected Vehicles, measurable, visible and controllable by stakeholders and thus enhancing confidence and trust in Connected Vehicles.

5.2 Dissemination strategy for each target group

For each target group, the following strategy will be developed:

Table 1: Dissemination strategy for each target group

<table>
<thead>
<tr>
<th>Target group</th>
<th>Identified needs</th>
<th>Means of communication</th>
</tr>
</thead>
<tbody>
<tr>
<td>External experts of the advisory Board</td>
<td>- Share knowledge</td>
<td>- Promotional material</td>
</tr>
<tr>
<td></td>
<td>- Review of some deliverables</td>
<td>- CYRAIL workspace</td>
</tr>
<tr>
<td></td>
<td>- Give feedbacks/inputs</td>
<td>- Organisation of Workshops</td>
</tr>
<tr>
<td></td>
<td></td>
<td>- Final conference</td>
</tr>
<tr>
<td>End-users: infrastructure managers and rail operators</td>
<td>- Be informed on the CYRAIL progress</td>
<td>- Promotional material</td>
</tr>
<tr>
<td></td>
<td>- Give input/feedback</td>
<td>- CYRAIL workspace</td>
</tr>
<tr>
<td></td>
<td>- Understand and use the project outcomes to better protect their system</td>
<td>- Presentation at UIC meetings, UITP meetings and related events</td>
</tr>
<tr>
<td></td>
<td></td>
<td>- Organisation of workshops</td>
</tr>
<tr>
<td></td>
<td></td>
<td>- Leaflets with the project recommendations</td>
</tr>
<tr>
<td></td>
<td></td>
<td>- Final conference</td>
</tr>
<tr>
<td>Industry: Rail providers and ICT integrating companies</td>
<td>- Be informed on the CYRAIL progress</td>
<td>- Promotional material</td>
</tr>
<tr>
<td></td>
<td>- Give input/feedback</td>
<td>- Presentation at thematic events, workshops and exhibitions</td>
</tr>
<tr>
<td></td>
<td>- Take into account the recommendations of the project</td>
<td>- Leaflets with the project recommendations</td>
</tr>
<tr>
<td></td>
<td></td>
<td>- Final conference</td>
</tr>
<tr>
<td>Authorities and EU</td>
<td>Use the project’s outcomes:</td>
<td>- Promotional material</td>
</tr>
<tr>
<td>Stakeholder Group</td>
<td>Key Message to Communicate</td>
<td></td>
</tr>
<tr>
<td>---------------------------</td>
<td>-------------------------------------------------------------------------------------------</td>
<td></td>
</tr>
<tr>
<td>decision-makers</td>
<td>adapt the legal framework if needed</td>
<td></td>
</tr>
<tr>
<td></td>
<td>- Presentation at thematic events, workshops and exhibitions</td>
<td></td>
</tr>
<tr>
<td></td>
<td>- Final conference</td>
<td></td>
</tr>
<tr>
<td>Standardisation bodies</td>
<td>- Maintain a continuous watching brief over relevant standardisation activities and identification of potential areas for CYRAIL</td>
<td></td>
</tr>
<tr>
<td></td>
<td>- Inform on the technical development of CYRAIL in order to take it in account in the standardisation process</td>
<td></td>
</tr>
<tr>
<td></td>
<td>- Promotional material</td>
<td></td>
</tr>
<tr>
<td></td>
<td>- Presentation at the meetings</td>
<td></td>
</tr>
<tr>
<td></td>
<td>- Final conference</td>
<td></td>
</tr>
<tr>
<td>Scientific community</td>
<td>- Exchange knowledge</td>
<td></td>
</tr>
<tr>
<td></td>
<td>- Promotional material</td>
<td></td>
</tr>
<tr>
<td></td>
<td>- Presentation at Scientific thematic events, Workshops, conferences</td>
<td></td>
</tr>
<tr>
<td></td>
<td>- Publication in Scientific journals</td>
<td></td>
</tr>
<tr>
<td>General public</td>
<td>Raise overall awareness on the project and its objectives</td>
<td></td>
</tr>
<tr>
<td></td>
<td>- Promotional material</td>
<td></td>
</tr>
<tr>
<td></td>
<td>- Press releases</td>
<td></td>
</tr>
</tbody>
</table>

**Table 2: Key messages to communicate**

<table>
<thead>
<tr>
<th>WP</th>
<th>Key Message to Communicate</th>
<th>IM and RU</th>
<th>Rolling stock and signalling manufacturer</th>
<th>ICT integrating companies</th>
<th>Scientific community</th>
<th>Scientific community</th>
<th>Standardisation body</th>
<th>Authorities, EU decision makers</th>
<th>Passengers</th>
</tr>
</thead>
<tbody>
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<td>WP1</td>
<td>Operational Context</td>
<td>X</td>
<td>X</td>
<td>X</td>
<td>X</td>
<td>X</td>
<td>X</td>
<td>X</td>
<td>X</td>
</tr>
<tr>
<td>WP3</td>
<td>Security Assessment Methodologies</td>
<td>X</td>
<td>X</td>
<td>X</td>
<td>X</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Vulnerability Lists</td>
<td>X</td>
<td>X</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>WP4</td>
<td>Evaluation of Detection and Monitoring Technologies</td>
<td>X</td>
<td>X</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Alerting and incident management tools</td>
<td>X</td>
<td>X</td>
<td>X</td>
<td>X</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>WP5</td>
<td>Mitigation Strategies and countermeasures specification</td>
<td>X</td>
<td>X</td>
<td></td>
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<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Resilience Mechanisms</td>
<td>X</td>
<td>X</td>
<td></td>
<td></td>
<td></td>
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</tr>
</tbody>
</table>

*This project has received funding from the European Union’s Horizon2020 research and innovation programme under grant agreement No730843*
5.3 Monitoring and Evaluation

A monitoring strategy for dissemination and exploitation is vital as the impact of those activities contribute to the successful implementation of the project and to maximising CYRail impact on the consortium members and also on the stakeholders, at national and international levels. It is important that this evaluation is carried out on a continuous basis to ensure an effective impact assessment or redefinition of dissemination and exploitation activities. In order to measure the impact and thus conduct the most accurate assessment of the dissemination and exploitation activities, a set of key performance indicators have been defined. The table below addresses the key performance indicators, their relevance to the tools/channeless used and the actual value.

Table 3: Actual Values of Dissemination Key Performance Indicators

<table>
<thead>
<tr>
<th>Tools/Channels</th>
<th>Key Performance Indicators</th>
<th>Actual value</th>
</tr>
</thead>
<tbody>
<tr>
<td>Project Website</td>
<td>Total visits to Project’s website</td>
<td>1500 per year</td>
</tr>
<tr>
<td>UIC weekly enewsletter</td>
<td>Number of Subscribers</td>
<td>3800 per eNewsletter</td>
</tr>
<tr>
<td>Press Release</td>
<td>Number of media contacts at UIC (all UIC press releases are issued in 3 languages: English, French, German)</td>
<td>Around 1000 media contacts per press release</td>
</tr>
<tr>
<td>Events</td>
<td>Number of Non-project scientific events in which the project is disseminated</td>
<td>8</td>
</tr>
<tr>
<td></td>
<td>Number of Non-project non-scientific events in which the project is disseminated</td>
<td>12</td>
</tr>
<tr>
<td>Mailing</td>
<td>Number of targeted emails</td>
<td>200 per year</td>
</tr>
<tr>
<td>Brochures / leaflets</td>
<td>Number of brochures printed and distributed</td>
<td>1000</td>
</tr>
</tbody>
</table>

5.4 Communication Activities

Tools/activities to promote the project and the outcomes of the project will be identified and adopted from the beginning of the project. These activities include the internal (within the consortium) and external (with the stakeholders) communication. To ensure that the flow of
communication within the project and with external parties is implemented smoothly, a set of communication tools will be adapted. The Communication and Dissemination Plan will be continually updated, setting intermediate and long-term goals and objectives of the communication actions, as well as their expected impact; including a detailed action plan matching activities / channels or tools of communication (those of project and relevant external ones) with the target audience (varying content for different stakeholder groups as appropriate), associated resources required (both human and financial resources) as well as the timing for each; as well as defining effective monitoring and evaluation activities using key performance indicators.

As highlighted in the target group section of the Plan, a number of external stakeholders are targeted in CYRAIL. Consistently with the channels and tools identified previously for the dissemination and exploitation of the project results, the following tools and channels are foreseen for the communication of the project to the relevant stakeholders.

5.4.1 Website

UIC created a dedicated website at www.cyrail.eu at the very beginning of the project. The website gives the visitor a comprehensive overview of the project.

Figure 3: CYRAIL Website – Home page

The CYRAIL website is regularly updated and maintained in order to reflect the project developments. All the news were published on the web page as well as the public outcomes.

The website will remain online after the end of the project.
5.4.2 Brochure

The CYRAIL brochure (Four-page - A5 size) introduces the key objectives and the partners of the project. The brochure has been released in October 2016. It was distributed by all the partners in the conferences, events and meeting that they were attending.

An electronic version is available on the CYRAIL website

Figure 4: CYRAIL Brochure

5.4.1 Flyer

A CYRAIL Flyer (Two-page A5 size) was designed and distributed to announce the final conference.
5.4.2 Press Releases

Press releases are short stories written in a journalistic style that are sent to members of the media. Press releases are expected to be written and released by the partnership at the beginning of the project, to announce the initiative, provide information about the motives and concept for its establishment as well as the partner organisations. It is expected that the CYRAIL conference and the major deliverables and outcome of CYRAIL will also be announced through press releases. Partners have a good working relation with the media in their region and hence extensive local media along with other regional, national and international platforms to send press releases will be approached. For instance, UIC disseminates their activities to approximately 250 different media channels in the world which can be approached depending upon the need and requirement of the audience to be catered to.

A press release (below) was written by UIC and sent to around 1000 media contacts in 3 languages after the final conference. Link to the press release: https://uic.org/com/IMG/pdf/cp18_cyrail_final_conference_en.pdf
European Project CYRAIL on rail cybersecurity presents its results during its Final Conference in Paris at UIC headquarters

(Paris, 18 September 2018) The CYRAIL consortium and the International Union of Railways (UIC) held the CYRAIL Final Conference today at UIC Headquarters in Paris. The conference brought together around 50 participants – including railway suppliers, research groups, railway operators (undertakings and infrastructure managers), EU bodies and standardisation representatives to learn more about cybersecurity for rail and obtain recommendations to address this issue.

Launched in October 2016, and ending on 30 September 2018, CYRail is a two-year collaborative R&D project that has received funding from the Shift2Rail Joint Undertaking under the European Union’s Horizon 2020 research and innovation programme under grant agreement No 730843 addressing the topic ”Threat detection and profile protection definition for cybersecurity assessment”. The Consortium was composed of a well-balanced group of 8 partners (Evoleo as coordinator, Euskoker, Fortiss, UIC, Airbus and ATSEC) from 5 European countries (Portugal, Spain, Germany, France and Sweden) with complementary skills.

5.4.3 e-Newsletters

Electronic newsletters were used as ideal medium to keep the targeted community informed about the project.

UIC electronic newsletter (UIC e-News), focused on projects and activities, is sent weekly to its stakeholders (railway undertakings, rail industry, standardisation bodies, international bodies; 3800 addressees.

Regular articles on CYRAIL were published in UIC enews. These articles were published at the same time in the project website. For each article, a contact point was defined to allow the interested persons to receive additional.

Five articles have been issued during the life of the project:

- UIC e-News n° 615:  [https://uic.org/com/uic-e-news/615/](https://uic.org/com/uic-e-news/615/)
5.4.4 Scientific Events

The project were presented at six scientific events organised in fields related to railways and public transport, to provide channels towards relevant international scientific communities. Since partner organisations frequently participate in such events to present their scientific and technological achievements, it was good opportunities to briefly present information about the project and its outcomes.

Partners participated in the scientific events identified in the table below:
Table 4: Scientific events where CYRail project was presented

<table>
<thead>
<tr>
<th>Title</th>
<th>Organizer</th>
<th>Date</th>
<th>Countries addressed</th>
<th>Type of Audience</th>
<th>N of part.</th>
<th>Dissemination actions</th>
<th>Partners involved</th>
<th>Location</th>
</tr>
</thead>
<tbody>
<tr>
<td>2017 Symposium Test4Rail</td>
<td>ITS automotive nord</td>
<td>17-18 October 2017</td>
<td>Europe</td>
<td>Rail safety experts</td>
<td>100</td>
<td>Presentation of CYRAIL Distribution of brochures Networking</td>
<td>FORTISS</td>
<td>Braunschweig, Germany</td>
</tr>
<tr>
<td>TRA 2018 - Transport research area</td>
<td>EC</td>
<td>16-19 April 2018</td>
<td>Europe</td>
<td>Researchers, Authorities</td>
<td>500</td>
<td>Distribution of brochures Networking</td>
<td>UIC</td>
<td>Vienna, Austria</td>
</tr>
<tr>
<td>World Metro &amp; Light Rail congress</td>
<td>Terrapin</td>
<td>18-19 April 2018</td>
<td>International</td>
<td>urban rail community: manufacturers, operators...</td>
<td>1000</td>
<td>Presentation of CYRAIL Distribution of brochures Networking</td>
<td>EUSKOIKER</td>
<td>Bilbao</td>
</tr>
<tr>
<td>4th International VDI Conference - IT Security for Vehicles</td>
<td>VDI Wissensforum</td>
<td>16-17 May 2018</td>
<td>International</td>
<td>Researchers, Automotive Safety &amp; Security experts</td>
<td>400</td>
<td>Presentation of CYRAIL</td>
<td>FORTISS</td>
<td>Düsseldorf, Germany</td>
</tr>
<tr>
<td>(DSN2018) International Workshop on MILS</td>
<td>MILS Community</td>
<td>25 June 2018</td>
<td>International</td>
<td>MILS industry and research stakeholder, rail security experts</td>
<td>30</td>
<td>Presentation of CYRAIL Distribution of brochures Networking</td>
<td>ATSEC</td>
<td>Luxembourg, Luxembourg</td>
</tr>
<tr>
<td>1st OPTICS2 Workshop on Aviation Cybersecurity</td>
<td>EASA Research Team</td>
<td>05-06 June 2018</td>
<td>Europe</td>
<td>Aviation Cybersecurity</td>
<td>30</td>
<td>Presentation of CYRAIL Distribution of brochures Networking</td>
<td>FORTISS</td>
<td>Cologne, Germany</td>
</tr>
</tbody>
</table>

5.4.5 Non-project Non-scientific Events

Effective communication of results is of paramount importance, as it is also a pre-condition of successful dissemination and exploitation of results. To maximise the impact of CYRail, the consortium showcased the developed technologies, informing stakeholders, decision makers, end user groups and key forums in relevant non-scientific events in the international railways and public transport sector. UIC is organising several of these events.

In particular, the participation in non-scientific events was used as a platform to reach non-scientific communities in a more direct way. It allowed rail experts to follow the work and progress of the project and to get their inputs and feedbacks.

Partners participated in some selected events from the non-scientific events listed in the table below:
### Table 5: CYRail members participation in Dissemination events

<table>
<thead>
<tr>
<th>Title</th>
<th>Organizer</th>
<th>Date</th>
<th>Countries addressed</th>
<th>Type of Audience</th>
<th>N of part.</th>
<th>Dissemination actions</th>
<th>Partners involved</th>
<th>Location</th>
</tr>
</thead>
<tbody>
<tr>
<td>Third UIC World Conference on Rail Telecoms</td>
<td>UIC</td>
<td>18 May 2017</td>
<td>International</td>
<td>Rail Telecom experts</td>
<td>200</td>
<td>Presentation of CYRAIL Distribution of brochures Networking</td>
<td>UIC</td>
<td>Paris, France</td>
</tr>
<tr>
<td>Cybersecurity training session for Rail operators</td>
<td>AIRBUS</td>
<td>14 Sept. 2017</td>
<td>International</td>
<td>ALSTOM</td>
<td>10</td>
<td>Presentation of CYRAIL</td>
<td>AIRBUS</td>
<td>Elancourt, France</td>
</tr>
<tr>
<td>CYBERSECURITY4RAIL</td>
<td>HITRAIL</td>
<td>4 Oct. 2017</td>
<td>Europe</td>
<td>Rail experts (telcom, safety and security) and EU bodies</td>
<td>150</td>
<td>Presentation of CYRAIL Distribution of brochures Networking</td>
<td>UIC</td>
<td>Brussels, Belgium</td>
</tr>
<tr>
<td>13th UIC World Security Congress</td>
<td>UIC</td>
<td>29 Nov - 1st Dec. 2017</td>
<td>International</td>
<td>Rail security experts</td>
<td>150</td>
<td>Information on CYRAIL Distribution of brochures Networking</td>
<td>UIC</td>
<td>Potsdam</td>
</tr>
<tr>
<td>UIC Global Conference on Signaling, focused on “The Evolution of ERTMS”</td>
<td>UIC</td>
<td>26-28 March 2018</td>
<td>International</td>
<td>Industry, operators</td>
<td>500</td>
<td>Information on CYRAIL Distribution of brochures Networking</td>
<td>UIC</td>
<td>Milan</td>
</tr>
<tr>
<td>RASCOP, Rail Standardisation Coordination Platform for Europe’s relevant parties such as including S2R.</td>
<td>DG MOVE</td>
<td>11 April 2018</td>
<td>Europe</td>
<td>CEN, CENELEC, ETSI, UIC, UNIFE, CER, EIM, etc…</td>
<td>20</td>
<td>Presentation of CYRAIL</td>
<td>S2R, Alstom</td>
<td>Brussels, Belgium</td>
</tr>
<tr>
<td>ITF Summit 2018: Transport Safety and Security</td>
<td>ITF</td>
<td>31 May - 02 June 2018</td>
<td>International</td>
<td>Transport authorities</td>
<td>1000</td>
<td>Presentation of CYRAIL Distribution of brochures Networking</td>
<td>UIC</td>
<td>Leipzig, Germany</td>
</tr>
<tr>
<td>Colpofer working group on Cybersecurity and General Assembly</td>
<td>Colpofer/UIC</td>
<td>13-15 June 2018</td>
<td>Europe</td>
<td>Rail Security experts</td>
<td>50</td>
<td>Presentation of CYRAIL Distribution of brochures Networking</td>
<td>UIC</td>
<td>Napoly, Italy</td>
</tr>
<tr>
<td>UIC Security week - Workshop on Cybersecurity</td>
<td>UIC</td>
<td>19 June 2018</td>
<td>International</td>
<td>Rail security experts</td>
<td>50</td>
<td>Presentation of CYRAIL Distribution of brochures Networking</td>
<td>FORTISS, AIRBUS</td>
<td>Paris, France</td>
</tr>
<tr>
<td>ETCR 2018 Brussels Day</td>
<td>ERA</td>
<td>10 July 2018</td>
<td>Europe</td>
<td>Rail Safety authority</td>
<td>50</td>
<td>Presentation of CYRAIL Distribution of brochures Networking</td>
<td>FORTISS, UIC</td>
<td>Brussels, Belgium</td>
</tr>
<tr>
<td>CYRAIL Final Conference</td>
<td>UIC</td>
<td>18 Sept. 2018</td>
<td>International</td>
<td>Industry, operators, authorities, ...</td>
<td>50</td>
<td>Final results of CYRAIL</td>
<td>All</td>
<td>Paris, France</td>
</tr>
</tbody>
</table>
5.4.6 Final conference

The CYRAIL Final Conference was organised on the 18 September at the UIC Headquarters in Paris. The conference brought together around 50 participants – including railway suppliers, research groups, railway operators (undertakings and infrastructure managers), EU bodies and standardisation representatives to learn more on cybersecurity for Rail and get recommendation to address this issue.

The conference was opened by Mr Jacques Colliard, head of UIC security division, who gave an introductory speech on behalf of UIC. He highlighted UIC’s important role of disseminating the project results, as dissemination is an integral part of its core business of sharing knowledge with its Members. He said: “in the context of increasing digitalisation in the sector, Cybersecurity is a growing constraint and our members are very concerned by the topic and very interested in getting recommendations and standards”.

Mr Thomas Chatelet, representing the European Railway Agency, gave an opening address in which he spoke of the key challenges of cybersecurity and described ERA strategy focusing on cooperation building and regulations considerations.

Mr Denis Miglianico, Cenelec TC9X and IEC TC9 Secretary, described the existing framework for standardisation and the ongoing work within TC 9X – WG 26 which was created in June 2017 to produce technical specifications regarding lifecycle, cybersecurity risk assessment, security requirements, acceptance process, operational and maintenance requirements.

To conclude the opening session, Mr Francisco Marques, on behalf of Mr Marc Antoni, Director of UIC Rail system department, underlined the importance of considering Security & Safety together, he said that “There is a real need of "railway system" approach to face the cybersecurity issues”.

The developments and achieved results in the project were then presented by the various work package leaders. The presentations covered risk assessment methodology, early attack and anomaly detection, risk mitigation and countermeasures specification, enhanced alerting and collaborative incident management, cyber resilience mechanism and security requirements specified in protection profile for network separation mechanism.

CYRAIL results will benefit

- to Shift2Rail who has funded the project: CYRail has worked together with Shift2Rail X2Rail-1 Project, providing inputs for WP8 – Cybersecurity, to create baselines for future Cybersecure railway signalling systems.
- To Public Transport infrastructure managers and operators: CYRAIL raises awareness for cyber security issues and provides a methodology to access the associated risk, and examples of tools and their integration for Threats Identification and Management.
- To Standardization Bodies: CYRail provides guidance lines, based on best IT Industry
approaches, for a truly interconnected public transportation mode.

- To Rail system providers: CYRail showcases, how threat identification and management, along with countermeasures and mitigations techniques and resilience mechanisms, can greatly decrease the risks of railways transportation.
- To Passengers: CYRail contributes to a safer public transportation with less disturbances on daily lives.

Public deliverables, Cyrrail recommendations brochure, and the presentations given during the day are available on the dedicated at [http://cyrail.eu/cyrail-final-conference-uic-hq](http://cyrail.eu/cyrail-final-conference-uic-hq)

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**Figure 7: CYRAIL Final Conference**

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**5.4.7 Recommendation Brochure**

A public Recommendation Brochure (around 70 pages) was issued by UIC with the lessons learned from the project. In addition to having the general information about CYRail, it provides more detailed information about the project’s results acting as a means of exploitation. This brochure was produced close to the project end and will be disseminated after the end of the project through targeted mailing as well as relevant workshops, conferences and other face-to-face interactions with the target group members.
Figure 8: CYRAIL Final Recommendation Brochure

Such brochure, composed of more than 70 pages, has a great relevance regarding the project results, publishing in public deliverable important concepts, recommendations and guidelines for cybersecurity in railways.

On the link below, it’s possible to obtain the final version of this brochure.

6. DISSEMINATION RULES

The disclaimer below should be added to every technical document:
“*No part of this document may be copied, reproduced, disclosed or distributed by any means whatsoever, including electronic without the express permission of EVOLEO, Coordinator of the EU CYRAIL Project. The same applies for translation, adaptation or transformation, arrangement or reproduction by any method or procedure whatsoever. © CYRAIL Consortium Member – 2017*”

For all publications mentioning the CYRAIL project, the sentence below must be added
"*This project has received funding from the European Union’s Horizon 2020 research and innovation programme under grant agreement No 730843*”

The logos below should also be included

![Horizon 2020 European Union Funding for Research & Innovation](image1.png)

![Shift2Rail](image2.png)
7. EXPLOITATION OF THE RESULTS AFTER THE END OF THE PROJECT

Each beneficiary will take measures aiming to ensure ‘exploitation’ of its results after the end of CYRAIL by:

- using them in further research activities (outside the action)
- developing, creating or marketing a product or process
- creating and providing a service, or
- using them in standardisation activities

7.1 SURVEY AMONG PARTNERS

For the exploitation report, an internal survey will be conducted among the partners. The objective is twofold:

- To get a clearer picture of the exploitation activities planned by the partners after the end of the project
- To raise awareness among the partners for the need for future exploitation

All the partners must answer the survey.

The questionnaire contained four questions, relating to

- Knowledge sharing within the partner organisation:
  o How the knowledge gained during the CYRAIL project will be shared within your organisation? (i.e. Do you share it with the commercial department, your security services, the signalling department, ... if you are a research organisation do you share it with students/the wider academic community? how do you intend to share it: training, workshops, newsletters...?)

- Dissemination outside the partner organisation
  o How do you plan to disseminate outside your organisation: publications, conferences (which one), press releases...?

- Commercial exploitation of the results:
  o How are you going to exploit the results commercially: will you adapt your products according the results?

- Exploitation of the results in the standardisation framework
  o In which standardisation framework, could the findings be feed in and how?

7.2 UIC EXPLOITATION ACTIVITIES

How the knowledge gained during the CYRAIL project will be shared within your organisation? (i.e. Do you share it with the commercial department, your security services, the signalling department, ... if you are a research organisation do you share it with students/the wider academic community? how do you intend to share it: training, workshops, newsletters...?)

CYRAIL knowledge will be integrated in the overall activities of the UIC Security Platform, UIC Rail System Forum (Technical Working Groups Rail Infrastructure, Rolling Stock and Signalling) as well in the UIC Standardisation Platform (International Railway Solution). That knowledge integration will allow that the project findings, results and recommendations are observed and
taken into account in the design systems criteria (Infrastructure, Rolling Stock and Signalling) creating best practices to the future rail system development.

The dissemination practices will include the presentation of the project findings, results and recommendations in the meetings of those Working Groups, incorporation of the most relevant findings into code of practice, facilitate the training of railway experts in cooperation with the other project partners, and promoting dedicated workshops on the transportation system protection against EM attacks.

The UIC project ARGUS (Availability and Security Challenges of Open Networks aiming of their use in signalling of railways) which aims to identify cyber-vulnerabilities of the signalling systems and to develop adapted responses will integrate the results of CYRAIL in the recommendations of the project.

How do you plan to disseminate outside your organisation: publications, conferences (which ones), press releases...?

The public Recommendation Brochure (around 70 pages) issued at the end of the project with the lessons learned from the project will be distributed through targeted mailing as well as relevant workshops, conferences and other face-to-face interactions with the target group members.

The CYRAIL project website will be kept for future memory and base for having available the findings, results and recommendations. All the information there will also feed the topics of future workshops, conferences and congresses where UIC will participate and or promote.

The raising of awareness needed on the topic is part of the UIC Security division objectives. Therefore, all the UIC dissemination capabilities will be used, namely, the UIC E-Newsletter that reach globally +/-4000 railway people, the UIC Security dedicated website and the UIC Security experts participating in overall cyber security activities such as ENISA cooperation in Cybercrime strategy development.

How are you going to exploit the results commercially: will you adapt your products according to the results?

UIC, as the worldwide professional association representing the railway sector and promoting rail transport, has no commercial purposes.

In which standardisation framework, could the findings be fed in and how?

UIC as an SSO (Standards Setting Organisation) will consider the results concerning the operational aspects for drafting an International Railway Solution.

Since 2012 issues have been managing by the Standardisation Platform which implements the guidelines and the strategies decided by the UIC General Assembly.

The objectives of the standardisation Platform are the following:
1. Definition of detailed strategies on standardisation implementing the guidelines given from UIC members
2. Increase the value of the UIC Leaflets defining their evolution: International Railway Solutions
3. Coordination of standardisation activities to be developed by the different UIC Forums
4. Establishment of proper agreements with the other Standardisation Institutions

An IRS consists of a common Part that contains all the elements agreed by everybody and several optional specific parts: each of them is mandatory only for a specific service or geographic application.

Figure 9: IRS: one of the links in the innovation cycle for rail development

The draft programme for IRS is the following:

1. IRS on High Speed subject
2. IRSs on “Overhead Contact line”
3. IRSs on Rolling Stock and Fixed Installations
4. IRSs considering the 1520 Components
5. **IRS on security of Railways**
6. IRS on Infrastructure Asset Management
7. UIC Leaflets updated in 2014/15

*This project has received funding from the European Union’s Horizon2020 research and innovation programme under grant agreement No730843*
The results of CYRAIL will be submitted to “IRS on security of Railways”

There is a cooperation Agreement of UIC standardisation platform with IEC (signed on the 11th June 2014 in Genève) and ISO. Many relations are ongoing with CEN-CENELEC in order to start an active cooperation on a number of items of common interest.

7.3 EVOLEO EXPLOITATION ACTIVITIES

How the knowledge gained during the CYRAIL project will be shared within your organisation? (i.e. Do you share it with the commercial department, your security services, the signalling department, ... if you are a research organisation do you share it with students/the wider academic community? how do you intend to share it: training, workshops, newsletters...?)

EVOLEO Technologies, Lda. (EVOLEO) is an SME, investing in skills related to the design of critical and complex electronic systems. EVOLEO embraces five areas of activity: Space, Transportation, Energy, Health and Industry. In almost all of these areas, Cybersecurity is an issue that needs to be considered on all development chain. EVOLEO being a small company (around 25 people) with only one office, allows a simple way of disseminating projects results and achievements. EVOLEO send internal emails with these subjects, and it is also very common to gather everyone in a meeting room, where the project manager makes a brief presentation of each project. The technical management department also participates on these presentations, where specific scientific knowledge or developed technologies are presented with application guidelines to future projects.

How do you plan to disseminate outside your organisation: publications, conferences (which ones), press releases...?

EVOLEO is also a founding member of the PFP - Portuguese Railway Platform, which is an organisation created to manage the rail cluster in Portugal, bringing together Operators and Managers, Academia and R&D, Industry and SMEs, focusing on Research and Development and Innovation projects in areas such as Rolling Stock, Command, Control and Communications, Interoperability, Infrastructure and Knowledge Management, amongst others. PFP, will be a dissemination channel of CYRail results, not only within national organisations, but also international clusters and stakeholders.

EVOLEO will also publish on their website the results of the project, and present it at conferences and fairs on the railway sector.

How are you going to exploit the results commercially: will you adapt your products according to the results?

EVOLEO has three business areas. First related to Quality Support System targeting Railways maintenance shops, including ATE – Automated Test Equipment or Portable Test Units to ease the process of fault detection, reduce time of operation and minimise human error, among
EU Project 730843

In which standardisation framework, could the findings be fed in and how?

N/A

7.4 EUSKOIKER EXPLOITATION ACTIVITIES

How the knowledge gained during the CYRAIL project will be shared within your organisation? (i.e. Do you share it with the commercial department, your security services, the signalling department, ... if you are a research organisation do you share it with students/the wider academic community? how do you intend to share it: training, workshops, newsletters...?)

Euskoiker is a non-profit research foundation which has as its objective the development of relations between the University of the Basque Country (UPV/EHU) and the society. Thus, the internal dissemination of the knowledge acquired by Euskoiker within this project will be extended to this university. As part of this dissemination we plan to integrate the procedures and knowledge within the courses given by the Department of Communications Engineering at the Bilbao Faculty of Engineering. The Department is in charge of courses belonging to Signal Processing, Communications, Computer Networks and Telematics. This Department provides the core of courses associated to the Telecommunications Engineering Master Degree. The Department also leads the PhD program in "Information Technologies and Communications in Mobile Networks - TICRM". This PhD training program is a joint initiative of five Spanish Universities and has been awarded continuously since 2003 with different Quality Labels by the Ministry of Education.

Additionally, Euskoiker plans to give specific seminars about Security Assessment Methodologies open to any researcher, professor and student of the Bilbao Faculty of Engineering.

How do you plan to disseminate outside your organisation: publications, conferences (which ones), press releases...?

The dissemination will be split in two main domains or audiences: academic audience and industrial audience.

For the academic audience, on the one hand we plan to participate in national and international conferences in order to explain the CyRail project as well as the results that the consortium considers to be publishable. On the other hand, we plan to submit research papers to
international academic journals, prioritising the ones in the first and second quartile of Journal Citation Reports (JCR). Some target journals and conferences are summarised in the next table:

<table>
<thead>
<tr>
<th>Journals</th>
<th>Publisher</th>
<th>Impact Factor</th>
<th>Website</th>
</tr>
</thead>
<tbody>
<tr>
<td>Journal of infrastructure systems</td>
<td>ASCE Library</td>
<td>Q2 (IF: 1.234)</td>
<td><a href="http://ascelibrary.org/journal/jitse4">http://ascelibrary.org/journal/jitse4</a></td>
</tr>
<tr>
<td>Reliability, Engineering &amp; System Safety</td>
<td>Elsevier</td>
<td>Q1 (IF: 2.498)</td>
<td><a href="https://www.journals.elsevier.com/reliability-engineering-and-system-safety">https://www.journals.elsevier.com/reliability-engineering-and-system-safety</a></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Conferences</th>
<th>Proceedings</th>
<th>City</th>
<th>Date</th>
</tr>
</thead>
<tbody>
<tr>
<td>Jornadas Nacionales de Investigación en Ciberseguridad 2019</td>
<td>Yes (compatible with submission to international journals)</td>
<td>As per announcement</td>
<td>As per announcement</td>
</tr>
<tr>
<td>IEEE International Conference on Intelligent Transportation Systems (ITSC) 2019</td>
<td>Yes</td>
<td>As per announcement</td>
<td>As per announcement</td>
</tr>
</tbody>
</table>

For the industrial audience we will try to attend the Smart Rail Conference in 2019 which it usually takes place in Amsterdam in April-May.

<table>
<thead>
<tr>
<th>Conference</th>
<th>Proceedings</th>
<th>City</th>
<th>Date</th>
</tr>
</thead>
<tbody>
<tr>
<td>Smart Rail Europe 2019</td>
<td>No</td>
<td>As per announcement</td>
<td><a href="https://www.smartraileurope.com/">https://www.smartraileurope.com/</a></td>
</tr>
</tbody>
</table>

How are you going to exploit the results commercially: will you adapt your products according to the results?

Euskoiker is a non-profit organisation; therefore it has no commercial purposes.

In which standardisation framework, could the findings be fed in and how?
Most of researchers from Euskoiker involved in the CyRail project are at the same time members of the University of the Basque Country (UPV/EHU), which is member of the European Telecommunications Standards Institute (ETSI) [1]. Within the ETSI, there are several technical committees which standardise technical aspects of different areas (see Figure 10). Euskoiker will evaluate the suitability of contributing to the TC CYBER, TC SAFETY and/or TC ITS with the project results.

Figure 10: ETSI structure

7.5 FORTISS EXPLOITATION ACTIVITIES
How the knowledge gained during the CYRAIL project will be shared within your organisation? (i.e. Do you share it with the commercial department, your security services, the signalling department, ... if you are a research organisation do you share it with students/the wider academic community? how do you intend to share it: training, workshops, newsletters...?)

fortiss is a non-profit research and transfer institute closely associated with the Technical University of Munich (TUM). Therefore, CyRAIL concepts will be incorporated in courses and lectures given at TUM Department of Informatics, as well as outlining some master’s thesis ideas for further research and practice. In addition, CyRAIL results gained during the project lifecycle will be internally shared among fortiss members through seminars and workshops as relevant and necessary.

How do you plan to disseminate outside your organisation: publications, conferences (which ones), press releases...?

A primary goal of fortiss is to bring fundamental academic research to industry in order to ensure its exploitation and sustainability in a commercially feasible context. Therefore, the expected outcome of CyRAIL project will enhance fortiss expertise in cybersecurity and will be exploited beyond the railway industry, e.g. automotive industry.

Moreover, as a research institute, fortiss will follow common scientific methods of dissemination such as publications in conferences, workshops or journals to ensure the widespread diffusion of CyRAIL concepts and results among the academic and research communities.

The following tables include a list of some target journals and conferences respectively.

### Table 6: List of international journals on cybersecurity

<table>
<thead>
<tr>
<th>JOURNAL</th>
<th>PUBLISHER</th>
<th>WEBSITE</th>
</tr>
</thead>
</table>

### Table 7: List of international conferences on cybersecurity

<table>
<thead>
<tr>
<th>CONFERENCE</th>
<th>TYPE</th>
<th>PROCEEDINGS</th>
<th>DATE</th>
<th>LOCATION</th>
</tr>
</thead>
<tbody>
<tr>
<td>International Conference on Risks and Security of Internet and Systems</td>
<td>Annual</td>
<td>Springer LNCS</td>
<td>As per announcement</td>
<td>As per announcement</td>
</tr>
<tr>
<td>ACM/IEEE International Conference on Cyber-Physical Systems</td>
<td>Annual</td>
<td>ACM or IEEE</td>
<td>As per announcement</td>
<td>As per announcement</td>
</tr>
</tbody>
</table>

This project has received funding from the European Union’s Horizon2020 research and innovation programme under grant agreement No730843
How are you going to exploit the results commercially: will you adapt your products according to the results?

fortiss is a non-profit research institute, therefore, it has no commercial purposes.

In which standardisation framework, could the findings be fed in and how?

fortiss is not a standards developing organisation, therefore, it does not carry out any standardisation-related activities.

### 7.6 AIRBUS EXPLOITATION ACTIVITIES

How the knowledge gained during the CYRAIL project will be shared within your organisation? (i.e. Do you share it with the commercial department, your security services, the signalling department, ... if you are a research organisation do you share it with students/the wider academic community? how do you intend to share it: training, workshops, newsletters...?)

As the European specialist in cyber security, the mission of Airbus CyberSecurity is to protect governments, companies and critical infrastructures from cyber threats. The knowledge acquired from the CyRail project will be shared within Airbus Cybersecurity at different levels. On the one hand, the Engineering department will be deeply involved in the project as it will provide the technical resources to perform the developments and integration activities needed for the project. The project is also closely followed by Airbus Cybersecurity Portfolio Manager in order to make sure that Airbus’ outputs of the CyRail project will be integrated in our portfolio. Technical presentation and demonstration of the CyRail project will also be performed towards the Engineering department in order to present our achievements. Specific meetings are also held with the Programs and Sales Departments in order keep them informed. This close collaboration will ensure maximum chances in re-using the results of the project in future commercial proposals or projects. Finally, the results of the project will also been disseminated to Airbus Cybersecurity and Airbus Defense and Space through internal newsletter or through the company’s intranet.

How do you plan to disseminate outside your organisation: publications, conferences (which ones), press releases...?

Airbus will contribute to dissemination activities by participating to workshops and R&T events to present the outcomes of the CyRail project.
How are you going to exploit the results commercially: will you adapt your products according to the results?

As described above, the project is closely followed by Airbus Cybersecurity Portfolio Manager in order to make sure that Airbus’ outputs of the CyRail project will be integrated in our portfolio. A close collaboration between the R&T team and the Programs and Sales departments will ensure maximum chances in re-using the results of the project in future commercial proposals or projects.

Thanks to the project, Airbus will make its security detection and supervision solutions evolve so that it can address new areas like the Rail Transport vertical or include new functionalities like context enrichment for incident supervision. The targets aimed by Airbus Cybersecurity include Airbus Group (ie. improving our capabilities to protect our group), the Armed Forces and the Critical Infrastructures.

The chart below describes the ambition for Airbus in terms of innovations (right), with regard to our current capacities (left) and limitations (middle):

![Chart](image)

New functionalities will be added to Airbus tools regarding the detection and the supervision of cyber-incidents. Among others, the achievements of Airbus within the CyRail project will directly enrich our knowledge base tools Orion Threats ® with specific threats related to the railway domain. It will also increase our expertise in anomaly and attack detection, using Keelback Suite ®. This will enable Airbus to be more performant as a SOC operator, by providing enhanced alerting and collaborative incident management. This will also improve the quality of the SOC services and tools provided by Airbus to its clients.

The new capacities developed through the CYRAIL project will allow Airbus to address a new market, the railway market, which will lead to major exploitation opportunities.

In which standardisation framework, could the findings be fed in and how?
7.7 ATSEC EXPLOITATION ACTIVITIES

How the knowledge gained during the CYRAIL project will be shared within your organisation? (i.e. Do you share it with the commercial department, your security services, the signalling department, ... if you are a research organisation do you share it with students/the wider academic community? how do you intend to share it: training, workshops, newsletters...?)

ATSEC, a vendor independent company specialised in information security consultancy and evaluations. The company operates accredited Common Criteria evaluation facilities in Germany, Sweden and the US. Therefore, ATSEC office in Sweden with share its knowledge regarding evaluation of railway system with ATSEC office in Germany and the US. Atsec Sweden will arrange internal training sessions and present the CYRAIL project results to employees working for ATSEC in Germany and the US. In addition, ATSEC intends to share the outcome of this project on atsec security blog (http://atsec-information-security.blogspot.se) to outreach wider audience.

How do you plan to disseminate outside your organisation: publications, conferences (which ones), press releases...?

ATSEC plans to disseminate the results in national and international conferences in order to share knowledge gained in the CyRail project. ATSEC plans to present finding in:
Common Criteria User Forum (CCUF) http://www.ccusersforum.org
International Common Criteria Conference (ICCC) https://www.commoncriteriaportal.org/iccc/

How are you going to exploit the results commercially: will you adapt your products according to the results?

The final deliverable of this project is a Protection Profile (PP) written for a component in the ERTMS system. A Protection Profile (PP) is a document used as part of the certification process according to ISO/IEC 15408 and the Common Criteria (CC). ATSEC will provide evaluation of ERTMS systems against the written PP.

In which standardisation framework, could the findings be fed in and how?

The final deliverable of this project is a Protection Profile (PP) written for a component in the ERTMS system. A Protection Profile (PP) is a document used as part of the certification process according to ISO/IEC 15408 and the Common Criteria (CC). PPs have been built into the language of internationally agreed mutual recognition arrangements such as the Common Criteria Recognition Arrangement (CCRA), and the MRA known as SOGIS, the Senior Officials Group – Information Systems Security which is a body of the European Commission. The PP written in the Cyrail project could be used as a procurement requirement in various European countries and it will also enable comparison of products that comply to the PP.
7.8 Other Relevant Network for the Exploitation of the Results

The European Network for Transfer and Exploitation of EU Project Results (E.N.T.E.R.), a non-profit association that comprises 904 members from 44 countries, promoting 567 E.U. projects (February 2016) - online dissemination channel is a relevant network for the exploitation of the results. The types of member organisations include ministries, chambers, social partners, associations, other networks, private organisations, SMEs, NGOs, universities, training organisations, among others. Through its registration in the network, CYRail will be able to: 1) disseminate and promote the project’s outcomes; 2) receive notifications of dissemination conferences and events organised by the network; 3) collect documentation related to the project’s dissemination activities.
8. CONCLUSIONS

As initial predicted by the D7.1, a lot of the foreseen communications were performed, along with other not foreseen. But, there was a difficulty on publishing papers, due to the sensitive information and the decision of keeping most deliverables Confidential.

The partners are having benefits of the project development on their business and strategic actions, and it is expected to continue to disseminate project results on the upcoming months and years.
9. REFERENCES

LIST OF FIGURES

Figure 1: CYRAIL private area – Identification page ........................................... 9
Figure 2: CYRAIL private area – Home page......................................................... 10
Figure 3: CYRAIL Website – Home page............................................................... 16
Figure 4: CYRAIL Brochure ............................................................................... 17
Figure 5 : CYRAIL Flyer for the final conference ................................................. 18
Figure 6: Example of CYRAIL articles in UIC enews ......................................... 20
Figure 7: CYRAIL Final Conference ................................................................. 24
Figure 8: CYRAIL Final Recommendation Brochure ......................................... 25
Figure 9: IRS: one of the links in the innovation cycle for rail development .......... 29
Figure 10: ETSI structure .................................................................................. 33

LIST OF TABLES

Table 1: Dissemination strategy for each target group ........................................... 13
Table 2: Key messages to communicate ................................................................ 14
Table 3: Actual Values of Dissemination Key Performance Indicators ................. 15
Table 4: Scientific events where CYRail project was presented ......................... 21
Table 5: CYRail members participation in Dissemination events ....................... 22
Table 6: List of international journals on cybersecurity ...................................... 34
Table 7: List of international conferences on cybersecurity ............................... 34